

**List of Items from consultation with the Financial Strategy Scrutiny Sub Committee that Cabinet undertook to reconsider when the Financial Strategy was reviewed.**

Service	Rev or Cap	Cost pressure reference	Description of cost pressure	Financial Strategy Scrutiny sub-Cttee comment	Impact 2006-07 Revenue £000	Impact 2006-07 Capital £000
Human Resources & Customer Services	Cap	C02	Replacement CCTV equipment – Town Hall	Upgrade to Priority 1	-	18
Legal	Rev	R02	Licensing Act 2003 – Member training	Upgrade to Priority 1 as this is considered a very important new area of work which could be of high risk of error to the Council if not fully understood	2	-
Leisure	Rev	R05	Museums in Essex Committee - Subscription	Upgrade to Priority 1, as this is complementary to the Council's Regeneration and Tourism strategies. It will also provide support to museums bidding for external funding to expand/improve their facilities.	2	-
Leisure	Cap	C09	Clacton Leisure Centre – Installation of new floodlights of synthetic pitch	Consider reduced power for lights thus reducing Lux levels for training sessions. Split the cost pressure into 2 £5,000 Priority 1 to reconfigure controls to adjust Lux levels and review energy costs after work has been completed. £45,000 Priority 4 to replace lights	-	5
Technical & Procurement	Rev	R01	Coastal Defence Promenade Safety work	Treat as a single capital scheme of £500,000 in 2006/07 with a strategic Priority 1	-	500
Technical & Procurement	Rev	R03	Street Nameplates	Upgrade to Priority 1	20	-
Technical & Procurement	Rev	R04	Implement a realistic programme of maintenance to Council car parks	Upgrade to Priority 1 Note to Cabinet that adequate maintenance budget should be provided in the revenue budget for car parks before any support is given to General Fund costs.	50	-

**List of Items from consultation with the Financial Strategy Scrutiny Sub Committee that Cabinet undertook to reconsider when the Financial Strategy was reviewed.**

<b>Service</b>	<b>Rev or Cap</b>	<b>Cost pressure reference</b>	<b>Description of cost pressure</b>	<b>Financial Strategy Scrutiny sub-Cttee comment</b>	<b>Impact 2006-07 Revenue £000</b>	<b>Impact 2006-07 Capital £000</b>
Technical & Procurement	Cap	C03	Secured by Design off street car parks	Split into 2 cost pressures of £10,000 each. £10,000 to be Priority 1 and to be used as match funding for external funds £10,000 to be Priority 2	-	10
				<b>TOTAL</b>	<b>74</b>	<b>533</b>

FINANCIAL STRATEGY 2006/07 AND BEYOND							APPENDIX B			
Priority 1 Growth Expenditure Items proposed to be funded in the Initial Financial Forecast (20 July 2005) These have been reviewed and amended (See Appendix C)										
REVENUE COST PRESSURES			Change compared to 2005/06					Service Assessment		Strategic Priority
Ref No.	Service	Description	2006/07 £000	2007/08 £000	2008/09 £000	2009/10 £000	2010/11 £000	Impact (1 - 4)	Likelihood (A - F)	Priority (1 - 5)
BenRevR01	Benefits & Revenues	Concessionary fares - budget shortfall of current 1/2 fare scheme	40	40	40	40	40	1 A		1
BenRevR02	Benefits & Revenues	Concessionary Fares - proposed statutory scheme for free local bus travel.	285	285	285	285	285	1 A		1
BenRevR03	Benefits & Revenues	Concessionary Fares - Anticipated RSG in respect of proposed statutory scheme for free local bus travel.	(100)	(100)	(100)	(100)	(100)	1 A		1
CPR01	Corporate Performance	Liberata support to Members	13	13	13	13	13	2 B		1
CPR02	Corporate Performance	Members ICT Communications	7	7	7	7	7	2 B		1
CPR03	Corporate Performance	ICT Contract volume changes	30	30	30	30	30	1 A		1
CPR04	Corporate Performance	Liberata support for website	10	10	10	10	10	2 A		1
CPR05	Corporate Performance	Internet link enhancement	39	39	39	39	39	1 A		1
EnvR01	Environmental Services	Cost of waste collection from new properties	6	17	28	36	36	1 A		1
EnvR02	Environmental Services	Additional cost anticipated when existing Waste Collection contract is either extended or retendered.	44	175	175	175	175	1 A		1
EnvR04	Environmental Services	Street Sweeping - contract monitoring officer	26	26	26	26	26	2 A		1
EnvR06	Environmental Services	Street Sweeping - BV improvements	105	105	105	105	105	3 C		1
EnvR08	Environmental Services	Establish Bathside Border Inspection Post	0	0	0	0	70	1 B		1
EnvR11	Environmental Services	Land Contamination Consultants	50	50	50	100	50	1 A		1
FSR01	Financial Services	Pension Deficit - 2007/08 triennial review	0	0	500	500	500	1 A		1
FSR03	Financial Services	Specialist and other insurance assistance for retender	0	0	0	0	11	1 A		1
FSR04	Financial Services	External Assistance for Computer Audit	12	12	12	12	12	2 B		1
FSR05	Financial Services	Financing costs of the capital programme approved Feb 2005	32	32	32	32	32	1 A		1
FSR07	Financial Services	Increased resources for Internal audit	50	50	50	50	50	2 B		1
FSR08	Financial Services	Additional cost of Insurance premia	18	36	54	72	90	1 C		1
FSR09	Financial Services	Increased cost of Members allowances	10	10	10	10	10	1 A		1
HRR01	Human Resources and Customer Services	Job Evaluation Appeals - Former Manual workers	9	13	13	13	13	1 A		1

**FINANCIAL STRATEGY 2006/07 AND BEYOND**
**APPENDIX B**
**Priority 1 Growth Expenditure Items proposed to be funded in the Initial Financial Forecast (20 July 2005) These have been reviewed and amended (See Appendix C)**

REVENUE COST PRESSURES			Change compared to 2005/06					Service Assessment		Strategic Priority
Ref No.	Service	Description	2006/07 £000	2007/08 £000	2008/09 £000	2009/10 £000	2010/11 £000	Impact (1 - 4)	Likelihood (A - F)	Priority (1 - 5)
HRR02	Human Resources and Customer Services	Job Evaluation Maintenance	200	200	200	200	200	2	C	1
HRR07	Human Resources and Customer Services	Repair and Maintenance budget	10	10	20	20	25	2	A	1
HRR08	Human Resources and Customer Services	BT Contact Central - maintenance	29	29	29	29	29	2	A	1
LegR01	Legal Services	Licensing Act 2003 - Income Shortfall	56	56	56	56	56	1	A	1
LegR08	Legal Services	Land Charges - Income Shortfall	50	50	50	50	50	1	A	1
LeiR01	Leisure Services	Open Space maintenance (end of commuted maintenance)	5	7	10	10	10	1	A	1
LeiR02	Leisure Services	Horticultural Services – closed churchyards	12	12	12	12	12	2	B	1
LeiR03	Leisure Services	Maintenance of open spaces – Brook Farm Use of commuted sum (circa £500k) to finance additional costs (see LeiR15)	50	50	50	50	50	2	C	1
LeiR06	Leisure Services	Rolling Vehicle/Plant replacement- increase in lease/contract hire payments (excluding Careline Vehicles)	5	7	12	12	13	2	A	1
LeiR10	Leisure Services	National Non Domestic Rates - Sport Facilities	10	10	10	10	10	1	A	1
LeiR11	Leisure Services	Utility Costs - Sports Facilities	20	20	20	20	20	2	B	1
LeiR14	Leisure Services	Children's Play Areas – inspection and general maintenance	20	20	20	20	20	2	A	1
LeiR15	Leisure Services	Use of sec 106 commuted sum re Brook Farm country park (see LeiR03)	(50)	(50)	(50)	(50)	(50)	2	C	1
RPCR01	Regeneration, Planning & Community services	Review of District Local Plan - remove growth	(50)	(50)	(50)	(50)	(50)	1	A	1
RPCR02	Regeneration, Planning & Community services	Review of District Local Plan - new regime	50	60	60	60	60	1	A	1
RPCR04	Regeneration, Planning & Community services	PACE - loss of rental income & compensation	20	0	0	0	0	2	A	1
RPCR05	Regeneration, Planning & Community services	Maintenance of CCTV	10	11	11	11	12	2	A	1
RPCR06	Regeneration, Planning & Community services	Rental of ISDN lines for CCTV	10	11	11	11	11	2	C	1
TPR02	Technical & Procurement Services	Asset Management - Land Disposals	55	55	55	55	55	3	B	1
			<b>1,198</b>	<b>1,358</b>	<b>1,905</b>	<b>1,981</b>	<b>2,037</b>			

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REVENUE COST PRESSURES			Change compared to 2005/06					Service Assessment		Strategic Priority
Ref No.	Service	Description	2006/07 £000	2007/08 £000	2008/09 £000	2009/10 £000	2010/11 £000	Impact (1 - 4)	Likelihood (A - F)	Priority (1 - 5)
EnvR03	Environmental Services	Recycling - meeting future target	175	350	350	350	350	1 A		2
EnvR10	Environmental Services	Local Private Sector House Condition and Energy Efficiency Survey	60	0	0	0	0	1 A		2
FSR02	Financial Services	VAT partial exemption	150	150	150	150	150	1 C		2
LegR03	Legal Services	Gambling Act 2005 - Premises licensing	20	10	10	10	10	1 B		2
LeiR09	Leisure Services	Clacton Leisure Centre / Dovercourt Swimming Pool - cost of lease for replacement of existing fitness equipment	35	35	35	35	35	3 B		2
RPCR07	Regeneration, Planning & Community services	Corporate equality training	20	20	20	20	20	2 B		2
TPR01	Technical & Procurement Services	Coastal Defence Promenade Safety Work	100	100	100	100	100	2 B		2
			<b>560</b>	<b>665</b>	<b>665</b>	<b>665</b>	<b>665</b>			
EnvR05	Environmental Services	Community Cleanliness - enforcement officer	26	26	26	26	26	2 C		3
EnvR07	Environmental Services	HASWA Training	5	5	5	5	5	1 B		3
FSR06	Financial Services	Additional Cost of Rent Rebates	50	50	50	50	50	2 C		3
HRR03	Human Resources and Customer Services	Recruitment Advertising	20	20	20	20	20	2 A		3
LegR02	Legal Services	Licensing Act 2003 - Member Training	2	3	2	2	2	2 B		3
LeiR04	Leisure Services	Clacton Leisure Centre - reduction in income	25	25	25	25	25	3 C		3
LeiR07	Leisure Services	Tourism Publications	10	10	10	10	10	2 B		3
LeiR13	Leisure Services	Cemeteries Ground Maintenance	3	4	5	6	7	3 E		3
RPCR03	Regeneration, Planning & Community services	Town Centre Management Plan	10	10	10	10	10	2 B		3
TPR03	Technical & Procurement Services	Street Nameplates	20	20	20	20	20	3 A		3
TPR04	Technical & Procurement Services	Implement a realistic programme of maintenance to Councils Car parks	50	50	50	50	50	3 B		3
			<b>221</b>	<b>223</b>	<b>223</b>	<b>224</b>	<b>225</b>			

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REVENUE COST PRESSURES			Change compared to 2005/06					Service Assessment		Strategic Priority
Ref No.	Service	Description	2006/07 £000	2007/08 £000	2008/09 £000	2009/10 £000	2010/11 £000	Impact (1 - 4)	Likelihood (A - F)	Priority (1 - 5)
FSR10	Financial Services	Consultancy to upgrade Agresso major Release	15	0	15	0	15	3	A	4
HRR09	Human Resources and Customer Services	Impact of Disability Discrimination Bill 2005	35	35	0	0	0	2	A	4
			<b>50</b>	<b>35</b>	<b>15</b>	<b>0</b>	<b>15</b>			
EnvR09	Environmental Services	Compliance with FSA Port Audit	3	3	3	3	3	1	A	5
HRR04	Human Resources and Customer Services	Participation in National Graduate Trainee programme	30	30	30	30	30	3	C	5
HRR05	Human Resources and Customer Services	Workforce Development Initiatives	10	10	10	10	10	4	F	5
LeiR05	Leisure Services	Museums in Essex Committee - subscription	2	2	2	2	2	3	A	5
LeiR12	Leisure Services	Crematorium Repair and Maintenance	3	6	9	12	15	2	E	5
			<b>48</b>	<b>51</b>	<b>54</b>	<b>57</b>	<b>60</b>			
<b>TOTAL ALL RISKS</b>			<b>2,077</b>	<b>2,332</b>	<b>2,862</b>	<b>2,927</b>	<b>3,002</b>			

FINANCIAL STRATEGY 2006/07 AND BEYOND										APPENDIX C	
Revised Priority 1 Growth Expenditure Items proposed to be funded in the Revised Initial Financial Forecast along with all other priorities which will not be funded											
REVISED REVENUE COST PRESSURES			Change compared to 2005/06					Service Assessment		Strategic Priority	Notes
Ref No.	Service	Description	2006/07 £000	2007/08 £000	2008/09 £000	2009/10 £000	2010/11 £000	Impact (1 - 4)	Likelihood (A - F)	Priority (1 - 5)	
BenRevR01	Benefits & Revenues	Concessionary fares - budget shortfall of current 1/2 fare scheme	0	0	0	0	0	1	A	1	1
BenRevR02	Benefits & Revenues	Concessionary Fares - statutory scheme for free local bus travel.	0	0	0	0	0	1	A	1	1
CPR03	Corporate Performance	ICT Contract volume changes	30	30	30	30	30	1	A	1	
CPR04	Corporate Performance	Liberata support for website	10	10	10	10	10	2	A	1	
CPR05	Corporate Performance	Internet link enhancement	17	17	17	17	17	1	A	1	2
EnvR01	Environmental Services	Cost of waste collection from new properties	6	17	28	36	36	1	A	1	
EnvR02	Environmental Services	Additional cost anticipated when existing Waste Collection contract is either extended or retendered.	44	175	175	175	175	1	A	1	
EnvR04	Environmental Services	Street Sweeping - contract monitoring officer	26	26	26	26	26	2	A	1	
EnvR08	Environmental Services	Establish Bathside Border Inspection Post	0	0	0	0	70	1	B	1	
EnvR11	Environmental Services	Land Contamination Consultants	30	30	30	70	30	1	A	1	3
FSR01	Financial Services	Pension Deficit - 2007/08 triennial review	0	0	500	500	500	1	A	1	
FSR03	Financial Services	Specialist and other insurance assistance for retender	0	0	0	0	11	1	A	1	
FSR04	Financial Services	External Assistance for Computer Audit	12	12	12	12	12	2	B	1	
FSR05	Financial Services	Financing costs of the capital programme approved Feb 2005	21	21	21	21	21	1	A	1	4
FSR07	Financial Services	Increased resources for Internal audit	25	25	25	25	25	2	B	1	5
FSR09	Financial Services	Increased cost of Members allowances	10	10	10	10	10	1	A	1	
HRR01	Human Resources and Customer Services	Job Evaluation Appeals - Former Manual workers	9	13	13	13	13	1	A	1	
HRR08	Human Resources and Customer Services	BT Contact Central - maintenance	29	29	29	29	29	2	A	1	
LegR01	Legal Services	Licensing Act 2003 - Income Shortfall	26	26	26	26	26	1	A	1	6
LegR08	Legal Services	Land Charges - Income Shortfall	50	50	50	50	50	1	A	1	
LeiR02	Leisure Services	Horticultural Services – closed churchyards	12	12	12	12	12	2	B	1	

**FINANCIAL STRATEGY 2006/07 AND BEYOND**
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**Revised Priority 1 Growth Expenditure Items proposed to be funded in the Revised Initial Financial Forecast along with all other priorities which will not be funded**

REVISED REVENUE COST PRESSURES			Change compared to 2005/06					Service Assessment		Strategic Priority	Notes
Ref No.	Service	Description	2006/07 £000	2007/08 £000	2008/09 £000	2009/10 £000	2010/11 £000	Impact (1 - 4)	Likelihood (A - F)	Priority (1 - 5)	
LeiR03	Leisure Services	Maintenance of open spaces – Brook Farm Use of commuted sum (circa £500k) to finance additional costs (see LeiR15)	50	50	50	50	50	2	C	1	
LeiR06	Leisure Services	Rolling Vehicle/Plant replacement- increase in lease/contract hire payments (excluding Careline Vehicles)	5	7	12	12	13	2	A	1	
LeiR10	Leisure Services	National Non Domestic Rates - Sport Facilities	10	10	10	10	10	1	A	1	
LeiR11	Leisure Services	Utility Costs - Sports Facilities	20	20	20	20	20	2	B	1	
LeiR14	Leisure Services	Children's Play Areas – inspection and general maintenance	20	20	20	20	20	2	A	1	
LeiR15	Leisure Services	Use of sec 106 commuted sum re Brook Farm country park (see LeiR03)	(50)	(50)	(50)	(50)	(50)	2	C	1	
RPCR01	Regeneration, Planning & Community services	Review of District Local Plan - remove growth	(50)	(50)	(50)	(50)	(50)	1	A	1	
RPCR04	Regeneration, Planning & Community services	PACE - loss of rental income & compensation	0	20	0	0	0	2	A	1	7
RPCR05	Regeneration, Planning & Community services	Maintenance of CCTV	10	11	11	11	12	2	A	1	
RPCR06	Regeneration, Planning & Community services	Rental of ISDN lines for CCTV	10	11	11	11	11	2	C	1	
<b>Total Revenue Priority 1 Items proposed to be funded in Revised Financial Forecast</b>			<b>382</b>	<b>552</b>	<b>1,048</b>	<b>1,096</b>	<b>1,139</b>				

**Notes**

- 1 This has been removed as a cost pressure and dealt with through the budget process. The estimated costs have been aligned to the assumed additional funding provided by the Government in the settlement, for the statutory free fare scheme.
- 2 The cost of this item has been reduced by £22,000 on an ongoing basis.
- 3 The cost of this item has been reduced by £20,000 on an ongoing basis.
- 4 The cost of this item has been reduced by £11,000 on an ongoing basis.
- 5 The cost of this item has been reduced by £25,000 on an ongoing basis.
- 6 There remains an immediate cost pressure of £26,000 for this item which previously stood at £56,000. The remaining £30,000 still has the possibility of occurring but has been moved to a priority 2 (see note 14 below).
- 7 This cost is now expected to take place in 2007/08 rather than 2006/07.

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REVISED REVENUE COST PRESSURES			Change compared to 2005/06					Service Assessment		Strategic Priority	Notes
Ref No.	Service	Description	2006/07 £000	2007/08 £000	2008/09 £000	2009/10 £000	2010/11 £000	Impact (1 - 4)	Likelihood (A - F)	Priority (1 - 5)	
CPR01	Corporate Performance	Liberata support to Members	13	13	13	13	13	2	B	2	8
CPR02	Corporate Performance	Members ICT Communications	7	7	7	7	7	2	B	2	9
EnvR03	Environmental Services	Recycling - meeting future target	175	350	350	350	350	1	A	2	
EnvR06	Environmental Services	Street Sweeping - BV improvements	105	105	105	105	105	3	C	2	10
EnvR10	Environmental Services	Local Private Sector House Condition and Energy Efficiency Survey	60	0	0	0	0	1	A	2	
FSR02	Financial Services	VAT partial exemption	150	150	150	150	150	1	C	2	
FSR08	Financial Services	Additional cost of Insurance premia	18	36	54	72	90	1	C	2	11
HRR02	Human Resources and Customer Services	Job Evaluation Maintenance	200	200	200	200	200	2	C	2	12
HRR07	Human Resources and Customer Services	Repair and Maintenance to office buildings	10	10	20	20	25	2	A	2	13
LegR01	Legal Services	Licensing Act 2003 - Income Shortfall	30	30	30	30	30	1	A	2	14
LegR03	Legal Services	Gambling Act 2005 - Premises licensing	20	10	10	10	10	1	B	2	
LeiR01	Leisure Services	Open Space maintenance (end of commuted maintenance)	5	7	10	10	10	1	A	2	15
LeiR09	Leisure Services	Clacton Leisure Centre / Dovercourt Swimming Pool - cost of lease for replacement of existing fitness equipment	35	35	35	35	35	3	B	2	
RPCR02	Regeneration, Planning & Community services	Review of District Local Plan - new regime	50	60	60	60	60	1	A	2	16
RPCR07	Regeneration, Planning & Community services	Corporate equality training	20	20	20	20	20	2	B	2	
RPCR08	Regeneration, Planning & Community services	Planning fees - under achievement of income	121	121	121	121	121			2	17
TPR01	Technical & Procurement Services	Coastal Defence Promenade Safety Fencing Work	100	100	100	100	100	2	B	2	
TPR02	Technical & Procurement Services	Asset Management - Land Disposals	55	55	55	55	55	3	B	2	18
			<b>1,174</b>	<b>1,309</b>	<b>1,340</b>	<b>1,358</b>	<b>1,381</b>				

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REVISED REVENUE COST PRESSURES			Change compared to 2005/06					Service Assessment		Strategic Priority	Notes
Ref No.	Service	Description	2006/07 £000	2007/08 £000	2008/09 £000	2009/10 £000	2010/11 £000	Impact (1 - 4)	Likelihood (A - F)	Priority (1 - 5)	

Notes

- 8 As part of the review of the Financial Strategy this item has been reclassified as priority 2 and is not proposed to be funded.
- 9 As part of the review of the Financial Strategy this item has been reclassified as priority 2 and is not proposed to be funded.
- 10 As part of the review of the Financial Strategy this item has been reclassified as priority 2 and is not proposed to be funded.
- 11 As part of the review of the Financial Strategy this item has been reclassified as priority 2 and is not proposed to be funded.
- 12 As part of the review of the Financial Strategy this item has been reclassified as priority 2 and is not proposed to be funded.
- 13 As part of the review of the Financial Strategy this item has been reclassified as priority 2 and is not proposed to be funded.
- 14 This cost pressure previously stood at £56,000. Of this, £30,000 has been moved to a priority 2 although £26,000 still remains as a priority 1 (see note 6 above).
- 15 As part of the review of the Financial Strategy this item has been reclassified as priority 2 and is not proposed to be funded.
- 16 As part of the review of the Financial Strategy this item has been reclassified as priority 2 and is not proposed to be funded.
- 17 This is a new cost pressure which has arisen as part of the budget process and will be met by savings elsewhere in the Service
- 18 As part of the review of the Financial Strategy this item has been reclassified as priority 2 and is not proposed to be funded.

EnvR05	Environmental Services	Community Cleanliness - enforcement officer	26	26	26	26	26	2	C	3	
EnvR07	Environmental Services	HASWA Training	5	5	5	5	5	1	B	3	
FSR06	Financial Services	Additional Cost of Rent Rebates	50	50	50	50	50	2	C	3	
HRR03	Human Resources and Customer Services	Recruitment Advertising	20	20	20	20	20	2	A	3	
LegR02	Legal Services	Licensing Act 2003 - Member Training	2	3	2	2	2	2	B	3	
LeiR04	Leisure Services	Clacton Leisure Centre - reduction in income	25	25	25	25	25	3	C	3	
LeiR07	Leisure Services	Tourism Publications	10	10	10	10	10	2	B	3	
LeiR13	Leisure Services	Cemeteries Ground Maintenance	3	4	5	6	7	3	E	3	
RPCR03	Regeneration, Planning & Community services	Town Centre Management Plan	10	10	10	10	10	2	B	3	
TPR03	Technical & Procurement Services	Street Nameplates	20	20	20	20	20	3	A	3	
TPR04	Technical & Procurement Services	Implement a realistic programme of maintenance to Councils Car parks	50	50	50	50	50	3	B	3	

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Revised Priority 1 Growth Expenditure Items proposed to be funded in the Revised Initial Financial Forecast along with all other priorities which will not be funded

REVISED REVENUE COST PRESSURES			Change compared to 2005/06					Service Assessment		Strategic Priority	Notes
Ref No.	Service	Description	2006/07 £000	2007/08 £000	2008/09 £000	2009/10 £000	2010/11 £000	Impact (1 - 4)	Likelihood (A - F)	Priority (1 - 5)	
			221	223	223	224	225				
FSR10	Financial Services	Consultancy to upgrade Agresso major Release	15	0	15	0	15	3	A	4	
HRR09	Human Resources and Customer Services	Impact of Disability Discrimination Bill 2005	35	35	0	0	0	2	A	4	
			<b>50</b>	<b>35</b>	<b>15</b>	<b>0</b>	<b>15</b>				
EnvR09	Environmental Services	Compliance with FSA Port Audit	3	3	3	3	3	1	A	5	
HRR04	Human Resources and Customer Services	Participation in National Graduate Trainee programme	30	30	30	30	30	3	C	5	
HRR05	Human Resources and Customer Services	Workforce Development Initiatives	10	10	10	10	10	4	F	5	
LeiR05	Leisure Services	Museums in Essex Committee - subscription	2	2	2	2	2	3	A	5	
LeiR12	Leisure Services	Crematorium Repair and Maintenance	3	6	9	12	15	2	E	5	
			<b>48</b>	<b>51</b>	<b>54</b>	<b>57</b>	<b>60</b>				
		<b>TOTAL ALL RISKS</b>	<b>1,875</b>	<b>2,170</b>	<b>2,680</b>	<b>2,735</b>	<b>2,820</b>				

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**Revised Priority 1 Growth Expenditure Items proposed to be funded in the Revised Initial Financial Forecast along with all other priorities which will not be funded.**

REVISED CAPITAL COST PRESSURES			Change compared to 2005/06					Service Assessment		Strategic Priority	Notes
Ref No.	Service	Description	2006/07 £000	2007/08 £000	2008/09 £000	2009/10 £000	2010/11 £000	Impact (1 - 4)	Likelihood (A - F)	Priority (1 - 5)	
CPC02	Corporate Performance	Approved existing ICT Capital Programme	261	261	261	261	261	1	A	1	1
CPC16	Corporate Performance	Server Replacement	10	10	10	10	10	2	A	1	
EnvC01	Environmental Services	Public Conveniences - Implementation of improvement and replacement programme	50	0	0	0	0	2	C	1	2
HRC01	Human Resources and Customer Services	Improvements to the fixed electrical installation at the Town Hall & Weeley Council Offices	35	0	0	0	0	1	A	1	
HRC03	Human Resources and Customer Services	Upgrade to Town Hall electrical supply	10	0	0	0	0	1	A	1	
LeiC13	Leisure Services	Kirby Cemetery - laying out of next section	0	50	0	0	0	2	A	1	
LeiC14	Leisure Services	Dovercourt Cemetery - laying out of next section	50	0	0	0	0	1	A	1	
LeiC15	Leisure Services	Clacton Cemetery - laying out of next section	50	0	0	0	0	1	A	1	
LeiC16	Leisure Services	Weeley Crematorium – new emissions regulations	0	0	0	400	0	1	A	1	
LeiC27	Leisure Services	Rolling Vehicle/Plant (excluding careline) replacement	265	57	120	128	420	2	A	1	
LeiC28	Leisure Services	Crematorium - Re-bricking of Cremators	0	58	0	0	0	1	A	1	
LeiC29	Leisure Services	Sports facilities repair and maintenance - funded by increased fees and charges	80	0	0	0	0			1	3
RPCC01	Regeneration, Planning & Community Services	Replacement of obsolete CCTV equipment in Clacton Town Centre	30	0	0	0	0	2	A	1	
RPCC02	Regeneration, Planning & Community Services	Replacement of Piper Network Controller in Careline	0	50	0	0	0	2	A	1	
RPCC03	Regeneration, Planning & Community Services	PACE CENTRE - termination of lease	0	100	0	0	0	2	A	1	
TPC01	Technical & Procurement Services	Coast Protection Capital schemes	0	0	9,250	50	0	1	A	1	
TPC02	Technical & Procurement Services	Clacton Town Centre improvements	0	0	0	0	0	2	B	1	4
<b>Total Capital Priority 1 Items proposed to be funded in Revised Financial Forecast</b>			<b>841</b>	<b>586</b>	<b>9641</b>	<b>849</b>	<b>691</b>				

**Notes**

- 1 The cost of this item has been reduced by £50k on an ongoing basis.
- 2 As part of the review of the Financial Strategy £50k of this item has been reclassified as priority 1 and is proposed to be funded. See note 6. Recognises O & S desire to see provision made for replacement and refurbishment.
- 3 As part of the review of the Financial Strategy £80k has been added as a priority 1 and is proposed to be funded from increases in sports facilities fees and charges.
- 4 As part of the review of the Financial Strategy this item has been removed at this stage as there is now a much wider project considering enhancement to Clacton Town Centre which is funded from other sources.

**FINANCIAL STRATEGY 2006/07 AND BEYOND**
**APPENDIX C**
**Revised Priority 1 Growth Expenditure Items proposed to be funded in the Revised Initial Financial Forecast along with all other priorities which will not be funded.**

REVISED CAPITAL COST PRESSURES			Change compared to 2005/06					Service Assessment		Strategic Priority	Notes
Ref No.	Service	Description	2006/07 £000	2007/08 £000	2008/09 £000	2009/10 £000	2010/11 £000	Impact (1 - 4)	Likelihood (A - F)	Priority (1 - 5)	
BenRevC01	Benefits and Revenues	Bulk folding machine	0	30	0	0	0	2	B	2	
BenRevC02	Benefits and Revenues	Replacement of DIP scanning machines	0	0	0	0	42	2	B	2	
CPC01	Corporate Performance	Members ICT	46	0	0	0	0	2	B	2	5
CPC04	Corporate Performance	Contact Centre Rollout	150	150	150	0	0	2	B	2	
CPC05	Corporate Performance	EDRM & Workflow	90	80	80	0	0	2	B	2	
CPC10	Corporate Performance	CRM/EDRM Integration	0	50	50	0	0	2	B	2	
EnvC01	Environmental Services	Public Conveniences - Implementation of improvement and replacement programme	150	200	250	390	240	2	C	2	6
EnvC02	Environmental Services	Remedial works to closed refuse tip at Weeley	50	0	0	0	0			2	7
HRC02	Human Resources and Customer Services	Replacement CCTV equipment - Office Buildings	18	0	0	0	0	1	A	2	
LeiC01	Leisure Services	Clacton Leisure Centre – relocating the fitness suite upstairs	565	0	0	0	0	2	B	2	
LeiC02 - LeiC08	Leisure Services	Sports Centres and Swimming Pools – works recommended in condition survey	100	100	100	100	100	2	C	2	8
LeiC21	Leisure Services	Seafront Shelters – refurbishment	30	30	30	30	30	2	C	2	
LeiC24	Leisure Services	Princes Theatre – replacement of essential equipment, fittings and carpets	30	0	0	0	0	3	B	2	
TPC03	Technical & Procurement Services	Secured by Design off street car parks	20	20	20	20	20	2	C	2	
			<b>1,249</b>	<b>660</b>	<b>680</b>	<b>540</b>	<b>432</b>				

**Notes**

- 5 As part of the review of the Financial Strategy this item has been reclassified as priority 2 and is not proposed to be funded
- 6 As part of the review of the Financial Strategy £50k of this item has been reclassified as priority 1 and is proposed to be funded. See note 2
- 7 This is a new cost pressure which has arisen as part of the budget process. It is eligible for specific borrowing approval
- 8 As part of the review of the Financial Strategy this item has been reclassified as priority 2 and has been replaced by priority 1 item (LeiC29) - see note 3

**FINANCIAL STRATEGY 2006/07 AND BEYOND**
**APPENDIX C**
**Revised Priority 1 Growth Expenditure Items proposed to be funded in the Revised Initial Financial Forecast along with all other priorities which will not be funded.**

REVISED CAPITAL COST PRESSURES			Change compared to 2005/06					Service Assessment		Strategic Priority	Notes
Ref No.	Service	Description	2006/07 £000	2007/08 £000	2008/09 £000	2009/10 £000	2010/11 £000	Impact (1 - 4)	Likelihood (A - F)	Priority (1 - 5)	
CPC03	Corporate Performance	Public access to GIS	0	0	60	0	0	2	B	3	
CPC08	Corporate Performance	Leisure Management System	150	0	0	0	0	3	B	3	
CPC09	Corporate Performance	Planning Integration	0	50	50	0	0	4	D	3	
CPC12	Corporate Performance	E forms for parking	30	0	0	0	0	2	B	3	
FSC01	Financial Services	Replacement Audit Management Software	18	0	0	0	0	3	B	3	
LeiC10	Leisure Services	Sports Changing Facilities - refurbishment	100	20	20	20	20	3	A	3	
LeiC20	Leisure Services	Phased removal of mid promenade	10	10	10	10	10	3	D	3	
LeiC26	Leisure Services	Children's Play Areas - repair and maintenance (major refurbishment)	120	120	120	120	120	3	A	3	
			<b>428</b>	<b>200</b>	<b>260</b>	<b>150</b>	<b>150</b>				
CPC07	Corporate Performance	Budget System	0	0	0	20	0	3	B	4	
CPC13	Corporate Performance	Enabled ICT infrastructure	100	50	50	50	50	4	D	4	
CPC14	Corporate Performance	Mobile Technology to BRS	0	0	30	30	0	4	D	4	
LeiC09	Leisure Services	Clacton Leisure Centre - installation of new floodlights on Synthetic Pitch	50	0	0	0	0	4	E	4	
LeiC11	Leisure Services	Kirby Cemetery - drainage of site to lower water table	50	0	0	0	0	3	B	4	
LeiC12	Leisure Services	Clacton Cemetery - drainage of site to lower water table	70	0	0	0	0	2	B	4	
LeiC17	Leisure Services	Beach Huts - replacement staging at the Wallings, Frinton	0	0	300	0	0	4	B	4	
LeiC18	Leisure Services	Replacement of beach hut staging, Frinton and Walton	0	50	50	50	0	4	B	4	
LeiC19	Leisure Services	Seafront paths and slopes – disabled ramps	50	50	50	50	50	4	C	4	
LeiC23	Leisure Services	Toilet Facilities for seafront staff	14	0	0	0	0	4	A	4	
			<b>334</b>	<b>150</b>	<b>480</b>	<b>200</b>	<b>100</b>				

**FINANCIAL STRATEGY 2006/07 AND BEYOND**

**APPENDIX C**

Revised Priority 1 Growth Expenditure Items proposed to be funded in the Revised Initial Financial Forecast along with all other priorities which will not be funded.

REVISED CAPITAL COST PRESSURES			Change compared to 2005/06					Service Assessment		Strategic Priority	Notes
Ref No.	Service	Description	2006/07 £000	2007/08 £000	2008/09 £000	2009/10 £000	2010/11 £000	Impact (1 - 4)	Likelihood (A - F)	Priority (1 - 5)	
CPC06	Corporate Performance	E Billing	0	0	0	40	0	4	D	5	
CPC15	Corporate Performance	Change of address system	0	25	0	0	0	2	B	5	
			<b>0</b>	<b>25</b>	<b>0</b>	<b>40</b>	<b>0</b>				
<b>TOTAL ALL RISKS</b>			<b>2,852</b>	<b>1,621</b>	<b>11,061</b>	<b>1,779</b>	<b>1,373</b>				

**SAVINGS & INCOME INCREASES PROPOSED TO BE TAKEN INTO 2006/07 BUDGET FOLLOWING DISCUSSIONS WITH PORTFOLIO HOLDERS  
(Listed by Impact Hierarchy, feasibility rating, ref no)**

Ref No	Service	Title and Description	Risk Rating	Risk Position	Impact Hierarchy	06/07 £'000	Feasibility Rating	Feasibility Position	Proposed 06/07 Y/N	07/08 £'000	Feasibility Rating	Feasibility Position	Proposed 07/08 Y/N
ES S14	Env Svs	<b>Food and Health &amp; Safety Inspection - Reshape</b> A saving option to cease inspection of low risk food and H&S premises and replace with a self-assessment paper based system in line with statutory guidance. Savings arise from reduced contractor inspection fees.	A3	Below	1 Efficiency Gain	6.0	A	Below	Y	6.0	A	Below	Y
HR S02	HR & Cust Sv	<b>Telephones Review</b> A saving option to seek tenders for our telephone call charges and delete separate analogue and digital telephone lines that can now be provided via the VOIP network due to the increased capacity over the previous system.	A3	Below	1 Efficiency Gain	6.0	A	Below	Y	6.0	A	Below	Y
LS S04	Leisure Svs	<b>Beach Huts - New Sites</b> Income generating option to develop more beach hut sites at Dovercourt at minimum cost to produce more rental/licence income. Leisure Portfolio Holder approved an annual ground rent of £150 for residents and £300 for non-residents together with the introduction of a five-year site licence fee of twice the non-residents annual ground rent. With full occupancy of 113 sites the £7.7K income will ultimately grow to an annual average income of £34k per year.	A4	Below	1 Efficiency Gain	7.7	A	Below	Y	10.3	A	Below	Y
BR S05	Bens & Revs	<b>Service Re-shaping from new ICT</b> A reshaping option based upon economies achieved so far through the introduction of basic level electronic document storage. These systems have yet to be developed to their full potential and there are currently key implementation problems which make it difficult to predict when further savings may be achieved and therefore no account of any future savings has been allowed for in this sum of £30K.	A4	Below	1 Efficiency Gain	30.0	B	Below	Y	30.0	A	Below	Y
ES S08	Env Svs	<b>Deliver Refuse sacks more efficiently</b> An efficiency gain option to deliver the years supply of bags in one delivery rather than spreading it over four. This action has been approved and is being implemented.	A3	Below	1 Efficiency Gain	23.6	B	Below	Y	23.6	A	Below	Y

**SAVINGS & INCOME INCREASES PROPOSED TO BE TAKEN INTO 2006/07 BUDGET FOLLOWING DISCUSSIONS WITH PORTFOLIO HOLDERS  
(Listed by Impact Hierarchy, feasibility rating, ref no)**

Ref No	Service	Title and Description	Risk Rating	Risk Position	Impact Hierarchy	06/07 £'000	Feasibility Rating	Feasibility Position	Proposed 06/07 Y/N	07/08 £'000	Feasibility Rating	Feasibility Position	Proposed 07/08 Y/N
LS S16	Leisure Svs	<b>Seafront First Aid Services - Review</b> Increased efficiency reshaping option to cease the dedicated seasonal first-aider position at Clacton and to retain first aid provision through ensuring that a sufficient number of beach inspectors are first aid trained and the first aid station remains available and to maintain the St John's ambulance funding support for Walton. No adverse impact on Beach Awards.	A4	Below	1 Efficiency Gain	6.0	B	Below	Y	6.0	B	Below	Y
HR S01	HR & Cust Sv	<b>Clay Hall Cleaning</b> Increased efficiency gain saving option to reduce cleaning frequency and scope at Clay Hall following the vacation of offices by Corporate Performance et al. (Training and CareerTrack facilities remain as do changing rooms on the ground floor).	A4	Below	1 Efficiency Gain	2.7	C	Below	Y	2.7	C	Below	Y
LS S26	Leisure Svs	<b>Annual Tourist Guide - Make Cost Neutral</b> A quality/quantity reduction saving to reduce the publication costs of the guide so as to make it self-financing. (e.g. reduce photographs, increase advertising, negotiate design fees etc). NB: Given that the contract has already been awarded the options for 2006/07 are limited but every effort will be made to achieve the saving.	A4	Below	5 Qual/Freq Reduced	4.0	C	Below	Y	4.0	C	Below	Y
LS S01	Leisure Svs	<b>Crematorium - Increased Charges</b> Option to increase the fees and charges at the Crematorium by around £19 over inflation per cremation to generate an additional £31.7K p/a. See note 2 below.	B3	Below	6 Charges Increased	31.7	A	Below	Y	31.7	A	Below	Y
LS S02	Leisure Svs	<b>Cemeteries - Increased Charges</b> Option to increase the charges at the cemeteries by around £25 over inflation per burial to generate an additional £10K p/a. The saving shown reflects the need to fund the cemeteries maintenance cost pressure of £3k for 2006/07 and £4k for 2007/08.	B3	Below	6 Charges Increased	7.0	A	Below	Y	6.0	A	Below	Y
LS S03	Leisure Svs	<b>Beach Huts - Increased Charges</b> Option for an increase in fees and charges for all beach hut sites above inflation by an overall increase of 14.78% on base budget for 05/06 per year which will generate an extra to inflation income of £60.6K. (This is separate to the previously approved managed response for extra charges at the Walings (Frinton) and the Leas (Frinton) to recover the cost of making them structurally secure. These additional charges will not be implemented in 2006/07 but will be considered as part of the 2007/08 Financial Strategy).	B3	Below	6 Charges Increased	60.6	A	Below	Y	60.6	A	Below	Y

**SAVINGS & INCOME INCREASES PROPOSED TO BE TAKEN INTO 2006/07 BUDGET FOLLOWING DISCUSSIONS WITH PORTFOLIO HOLDERS  
(Listed by Impact Hierarchy, feasibility rating, ref no)**

Ref No	Service	Title and Description	Risk Rating	Risk Position	Impact Hierarchy	06/07 £'000	Feasibility Rating	Feasibility Position	Proposed 06/07 Y/N	07/08 £'000	Feasibility Rating	Feasibility Position	Proposed 07/08 Y/N
ES S01	Env Svs	<b>Cease Winter Beach Clean</b> A saving option to cease the litter picking of resort beaches between October and Easter each year. Some beaches are tide washed anyway where the impact of this option would be lessened.	<b>B3</b>	<b>Below</b>	7 Frontline Reduced	<b>4.0</b>	<b>A</b>	<b>Below</b>	<b>Y</b>	<b>4.0</b>	<b>A</b>	<b>Below</b>	<b>Y</b>
ES S04	Env Svs	<b>LA21 - Cease Project Support</b> A saving option to cease funding for promotional and public education initiatives for LA21. This option links in with the reduced LA21 activity that has enabled resources to be redirected to carry out private sector house condition work.	<b>C3</b>	<b>Below</b>	7 Frontline Reduced	<b>3.0</b>	<b>A</b>	<b>Below</b>	<b>Y</b>	<b>3.0</b>	<b>A</b>	<b>Below</b>	<b>Y</b>
LS S06	Leisure Svs	<b>Tendring in Bloom - Cease Nominated Budget and fund from Small Schemes</b> This saving option proposes to cease the designated budget and making a contribution towards towns/parishes entering the 'In Bloom' competition via the Small Schemes budget.	<b>C3</b>	<b>Below</b>	7 Frontline Reduced	<b>10.0</b>	<b>A</b>	<b>Below</b>	<b>Y</b>	<b>10.0</b>	<b>A</b>	<b>Below</b>	<b>Y</b>
LS S08	Leisure Svs	<b>Brightlingsea Pool - Cease Funding</b> A saving based upon ceasing the funding and inviting the Town Council to take over the net operational deficit, with the Council continuing to run and manage the pool. (If the Town Council did not wish to fund the pool, this would result in its closure, which would involve decommissioning costs of around £50,000, although this may be offset by a capital receipt on sale of the land).	<b>D2</b>	<b>Below</b>	7 Frontline Reduced	<b>33.0</b>	<b>A</b>	<b>Below</b>	<b>Y</b>	<b>33.0</b>	<b>A</b>	<b>Below</b>	<b>Y</b>
LS S13	Leisure Svs	<b>Clacton Jazz Festival - Cease</b> A saving option to cease the Council's financial support for the Jazz festival which will result in the cessation of the event.	<b>C3</b>	<b>Below</b>	7 Frontline Reduced	<b>7.0</b>	<b>A</b>	<b>Below</b>	<b>Y</b>	<b>7.0</b>	<b>A</b>	<b>Below</b>	<b>Y</b>

**SAVINGS & INCOME INCREASES PROPOSED TO BE TAKEN INTO 2006/07 BUDGET FOLLOWING DISCUSSIONS WITH PORTFOLIO HOLDERS  
(Listed by Impact Hierarchy, feasibility rating, ref no)**

Ref No	Service	Title and Description	Risk Rating	Risk Position	Impact Hierarchy	06/07 £'000	Feasibility Rating	Feasibility Position	Proposed 06/07 Y/N	07/08 £'000	Feasibility Rating	Feasibility Position	Proposed 07/08 Y/N
LS S22	Leisure Svs	<p><b>Action Zone - Self Fund</b> This scheme was originally agreed as a 'Diversionary Activity' as part of the Crime and Disorder Strategy. A combination of the following actions will result in Action Zone being self-financing:-</p> <ul style="list-style-type: none"> <li>▪ Price increase from £6 to £8</li> <li>▪ Reduce venues by two sites (Walton &amp; St Osyth) which have had the lowest attendance levels over recent years.</li> <li>▪ Balance of funding to be sought from the Responsible Authorities Group (RAG) (Part of the Crime and Disorder Partnership)</li> </ul> <p>If the RAG is unable to fund the balance then the scheme will cease.</p>	C3	Below	7 Frontline Reduced	25.3	A	Below	Y	25.3	A	Below	Y
RP S07	Regen, P&CS	<p><b>Grants to Voluntary Organisations - Reshape/Reduce</b> A saving based on reducing the £137,000 currently provided in grants to voluntary organisations (including the £77,000 grant provided to the CAB) by £37k. The proposal includes the future administration of the grants (except that to the CAB) to be undertaken by TCVS.</p>	C3	Below	7 Frontline Reduced	37.0	A	Below	Y	37.0	A	Below	Y
BR S01	Bens & Revs	<p><b>Closure of Brightlingsea Cash Office</b> This will be a cessation purely of the Council's cash collection function and the other functions will be provided by an enhanced presence in the community option through innovative and varied partnership arrangements, e.g. use of Brightlingsea library or Town Council offices.</p>	A3	Below	7 Frontline Reduced	18.0	C	Below	Y	50.0	A	Below	Y
LS SXT	Leisure Svs	<p><b>Leisure fees and charges for Sports Activities</b> Option to increase fees and charges above inflation to generate an additional £80k income across the services sports activities. The increases range from 3% to 25%. For detailed proposed changes to individual fees and charges please see the Leisure proposed fees and charges section of the Detailed Budgets report of the Head of Financial Services which follows this report.</p>	B3	Below	6 Charges Increased	80.0	A	Below	Y	80.0	A	Below	Y
<b>Total 2006/07</b>						<b>402.6</b>	<b>Total 2007/08</b>			<b>436.2</b>			

*There are 2 areas where an increase in fees and charges above inflation has also been applied to meet the managed response requirements in the Initial Financial Strategy.*

- 1. Princes Theatre Charges** – These are proposed to be increased above inflation to enable additional income to be phased in to meet the costs of replacing equipment and fittings anticipated in the next few years.
- 2. Crematorium** – Fees have been increased by a further **£11.00** per adult cremation to cover additional statutory medical referee's fees.

**SAVINGS AND INCOME INCREASES NOT PROPOSED TO BE TAKEN INTO 2006/07 BUDGET FOLLOWING DISCUSSIONS WITH PORTFOLIO HOLDERS  
(Listed by Risk Position, feasibility rating, impact hierarchy)**

NB: "N/A" indicates that a feasibility rating was not applicable as the option had already "failed" the corporate impact risk assessment.

Ref No	Service	Title and Reason for Rejecting	Risk Rating	Risk Position	Impact Hierarchy	06/07 £'000	Feasibility Rating	Feasibility Position	Proposed 06/07 Y/N	07/08 £'000	Feasibility Rating	Feasibility Position	Proposed 07/08 Y/N
LS S19	Leisure Svs	<b>Seafront R&amp;M - Reduce</b> Considered not tenable	B2	Above	3 Support Reduced	8.0	N/A	N/A	N	8.0	N/A	N/A	N
RP S01a	Regen, P&CS	<b>Subscription to East of England Investment - Cease</b> Forms a critical partnership activity for the delivery of the Regeneration Strategy.	B2	Above	3 Support Reduced	3.5	N/A	N/A	N	3.5	N/A	N/A	N
RP S01b	Regen, P&CS	<b>Subscription to Essex Prosperity Forum - Cease</b> A reduced support saving option to cease membership subscription to the Essex Prosperity Forum. There is no requirement to belong to this group but it would impact adversely upon our corporate objectives.	C2	Above	3 Support Reduced	3.5	N/A	N/A	N	3.5	N/A	N/A	N
ES S12	Env Svs	<b>Fortnightly Collection of Waste</b> Not feasible unless wheelie-bins introduced. Needs to be considered in future contract discussions and decisions.	A2	Above	5 Qual/Freq Reduced	75.0	N/A	N/A	N	300.0	N/A	N/A	N
ES S16	Env Svs	<b>Street Sweeping - Reduce</b> Already optimised in terms of the needs of specific areas.	A2	Above	5 Qual/Freq Reduced		N/A	N/A	N		N/A	N/A	N
HR S03	HR & Cust Sv	<b>Tendring Matters - Reduce to one per year</b> A quality/frequency reduction saving to reduce from two editions p/a down to one however, this would not enable the Council to fulfil its communication requirements effectively and efficiently.	B2	Above	5 Qual/Freq Reduced	7.0	N/A	N/A	N	7.0	N/A	N/A	N
TP S01	Tech & Proc	<b>Disabled Parking - Charging</b> Saving option to remove the free off-street car parking facilities to disabled badge holders. There is no statutory requirement to provide free car-parking only to provide a usable car-parking equivalent to that provided to able bodied car drivers however this is considered to have an adverse impact upon corporate objectives.	C2	Above	6 Charges Increased	30.0	N/A	N/A	N	30.0	N/A	N/A	N
ES S02	Env Svs	<b>Pest Control Statutory Minimum</b> There would be a knock-on impact on additional work for EHO's re infested areas not dealt with by land owners	A2	Above	7 Frontline Reduced	0.0	N/A	N/A	N	8.0	N/A	N/A	N
ES S03	Env Svs	<b>Home Improvement Agency - Cease</b> Generates funding of £80K from ECC. A vital service for vulnerable groups - difficult to justify cessation.	A2	Above	7 Frontline Reduced	7.0	N/A	N/A	N	7.0	N/A	N/A	N
ES S09	Env Svs	<b>Non-Replacement of Litter Bins</b> Too high a level of critical impact on Corporate Strategy.	A2	Above	7 Frontline Reduced	10.0	N/A	N/A	N	10.0	N/A	N/A	N

**SAVINGS AND INCOME INCREASES NOT PROPOSED TO BE TAKEN INTO 2006/07 BUDGET FOLLOWING DISCUSSIONS WITH PORTFOLIO HOLDERS  
(Listed by Risk Position, feasibility rating, impact hierarchy)**

NB: "N/A" indicates that a feasibility rating was not applicable as the option had already "failed" the corporate impact risk assessment.

Ref No	Service	Title and Reason for Rejecting	Risk Rating	Risk Position	Impact Hierarchy	06/07 £'000	Feasibility Rating	Feasibility Position	Proposed 06/07 Y/N	07/08 £'000	Feasibility Rating	Feasibility Position	Proposed 07/08 Y/N
ES S10	Env Svs	<b>Dog Warden - Reduce to Statutory Minimum</b> Would make the service unsustainable. Too high a level of critical impact on Corporate Strategy.	A2	Above	7 Frontline Reduced	10.0	N/A	N/A	N	20.0	N/A	N/A	N
LS S09a	Leisure Svs	<b>Harwich Joint Use Sports Centre- Cease TDC Activity</b> Leisure facilities could not be covered by other centres so would be a critical impact.	A2	Above	7 Frontline Reduced	0.0	N/A	N/A	N	37.0	N/A	N/A	N
LS S09b	Leisure Svs	<b>Manningtree Joint Use Sports Centre - Cease TDC Activity</b> Leisure facilities could not be covered by other centres so would be a critical impact.	A2	Above	7 Frontline Reduced	0.0	N/A	N/A	N	39.0	N/A	N/A	N
LS S10	Leisure Svs	<b>Dovercourt Pool &amp; Outdoor Facilities - Close</b> Leisure facilities could not be covered by other centres so would be a critical impact.	A2	Above	7 Frontline Reduced	0.0	N/A	N/A	N	98.0	N/A	N/A	N
LS S11	Leisure Svs	<b>Frinton &amp; Walton Pool - Close</b> Leisure facilities could not be covered by other centres so would be a critical impact.	A2	Above	7 Frontline Reduced	15.0	N/A	N/A	N	38.0	N/A	N/A	N
LS S12	Leisure Svs	<b>Clacton Leisure Centre - Close</b> Leisure facilities could not be covered by other centres so would be a critical impact.	A2	Above	7 Frontline Reduced	113.0	N/A	N/A	N	138.0	N/A	N/A	N
LS S17	Leisure Svs	<b>Seafront Supervision - Reduce</b> Likely to make the Service untenable across the District – potential knock-on impact on seaside awards.	A2	Above	7 Frontline Reduced	110.0	N/A	N/A	N	116.0	N/A	N/A	N
LS S25	Leisure Svs	<b>Recreation Grounds - Closure of 2 Grounds</b> Facilities could not be covered by other sports grounds so would be a critical impact.	A2	Above	7 Frontline Reduced	75.0	N/A	N/A	N	88.0	N/A	N/A	N
RP S03	Regen, P&CS	<b>Colne Estuary Support -Cease</b> Statutory duty to manage AONB and it is more efficient to engage in partnership activity for this purpose.	A2	Above	7 Frontline Reduced	5.0	N/A	N/A	N	5.0	N/A	N/A	N
RP S04	Regen, P&CS	<b>Suffolk Coastal Heath Project - Cease Support</b> Statutory duty to manage AONB and is more efficient to engage in partnership activity for this purpose.	A2	Above	7 Frontline Reduced	8.5	N/A	N/A	N	8.5	N/A	N/A	N
ES S06	Env Svs	<b>Environmental Clean ups - Reduce</b> A small budget which if removed would severely curtail our ability to respond to high profile clean-up issues.	B2	Above	7 Frontline Reduced	5.0	N/A	N/A	N	5.0	N/A	N/A	N
RP S05	Regen, P&CS	<b>Crime &amp; Disorder Reduction Support - Cease</b> Level of critical impact on Corporate Strategy too high.	B2	Above	7 Frontline Reduced	8.9	N/A	N/A	N	8.9	N/A	N/A	N

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BR S04	Bens & Revs	<b>Cease War Widows Disregard</b> A Saving option to cease the discretionary disregard of war widows pensions in the calculation of Council Tax and Housing Benefits. Level of critical impact on Corporate ethos too high.	C2	Above	7 Frontline Reduced	35.0	N/A	N/A	N	35.0	N/A	N/A	N
HR S05	HR & Cust Sv	<b>Careertrack - Review</b> Currently the service is in profit when central recharges are excluded (these would probably not be saved anyway). Any saving would have to come from the ceasing of employment of modern apprentices directly ourselves, which would have the knock-on impact of making the scheme non-profitable. The issue is therefore the impact upon Services of removing the staff resource element of the modern apprentices. This is likely in some cases to be critical to the delivery of the corporate agenda for those Services.	C2	Above	7 Frontline Reduced	47.0	N/A	N/A	N	109.0	N/A	N/A	N
LG S01	Legal Svs	<b>Community Governance - Cease</b> Some of the issues supported by this budget include the Youth Forum and C&D initiatives. It is likely that the Youth Forum would fold without the support of this budget. Therefore the level of critical impact on Corporate Strategy is too high.	C2	Above	7 Frontline Reduced	5.0	N/A	N/A	N	5.0	N/A	N/A	N
LS S14	Leisure Svs	<b>Princes Youth Theatre - Cease or Self Fund</b> A saving option to cease the Council's support for the Princes Youth Theatre that provides a comprehensive insight into music, dance and drama. The level of impact on the Council's Corporate Agenda is too high.	C2	Above	7 Frontline Reduced	10.0	N/A	N/A	N	10.0	N/A	N/A	N
RP S12	Regen, P&CS	<b>Contribution to Rural Activity - Cease</b> Level of critical impact on Corporate Strategy is too high	C2	Above	7 Frontline Reduced	5.0	N/A	N/A	N	5.0	N/A	N/A	N
RP S13	Regen, P&CS	<b>Regeneration Projects – Cease</b> Level of critical impact on Corporate Strategy is too high.	C2	Above	7 Frontline Reduced	7.1	N/A	N/A	N	7.1	N/A	N/A	N
FS S01	Fin Svs	<b>Small Schemes - Budget Remodelling</b> An optional saving of £53,000 on the annual small schemes budget of £85,000 with effect from 2006/07. Level of impact on the Corporate Strategy is too high.	C2	Above	7 Frontline Reduced	53.0	N/A	N/A	N	53.0	N/A	N/A	N
LS S23	Leisure Svs	<b>Youth Sports Development – Cease</b> Level of critical impact on Corporate Strategy is too high	A2	Above	8 Frontline Ceased	3.0	N/A	N/A	N	34.0	N/A	N/A	N
RP S14	Regen, P&CS	<b>CCTV – Cease</b> Level of critical impact on Corporate Strategy is too high.	A2	Above	8 Frontline Ceased	99.3	N/A	N/A	N	99.3	N/A	N/A	N

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ES S07	Env Svs	<b>Cease FIDO</b> Level of critical impact on Corporate Strategy is too high. It would also force removal of dog faeces using less efficient and effective methods with no saving.	B2	Above	8 Frontline Ceased	20.0	N/A	N/A	N	20.0	N/A	N/A	N
LS S24	Leisure Svs	<b>Childrens' Play Areas (Non Council Housing) – Cease</b> Level of critical impact on Corporate Strategy is too high.	C2	Above	8 Frontline Ceased	0.0	N/A	N/A	N	35.0	N/A	N/A	N
RP S06	Regen, P&CS	<b>Grants to Voluntary Organisations – Cease</b> This is superseded by option RP S07 to reshape the grants system	C2	Above	8 Frontline Ceased	137.0	N/A	N/A	N	137.0	N/A	N/A	N
RP S09	Regen, P&CS	<b>Economic Development Marketing – Cease</b> Level of critical impact on Corporate Strategy is too high	C2	Above	8 Frontline Ceased	9.3	N/A	N/A	N	9.3	N/A	N/A	N
TP S04	Tech & Proc	<b>Land Drainage Maintenance – Reduce</b> A saving option to reduce the work on maintaining and improving watercourses, confining activity to our duty to maintain 'critical watercourses'.	D3	Below	7 Frontline Reduced	4.0	A	Below	N	4.0	A	Below	N
RP S08	Regen, P&CS	<b>Clacton Air Show – Cease</b> A saving based upon ceasing the Air Show which is of course a flagship event for the District. Staff time would be re-directed to other regeneration activities. The impact on the District is generally confined to increased business over the two days and provides significant regional and national publicity to the area.	B3	Below	8 Frontline Ceased	22.4	A	Below	N	22.4	A	Below	N
RP S02	Regen, P&CS	<b>Town Twinning - Cease Funded Activities</b> A saving based upon ceasing funding of the single remaining Town Twinning event each year. This relates to our attendance at events hosted by other twinning partners and not our responsibility to host an event in the future which would need to be submitted as a cost pressure at the time.	C3	Below	8 Frontline Ceased	1.5	A	Below	N	1.5	A	Below	N
LS S15	Leisure Svs	<b>Princes Theatre – Close</b> This is a saving option either to close or scale back the use of the Princes Theatre and will be the subject of a future scheduled report by the Head of Leisure Services.	A3	Below	7 Frontline Reduced	26.0	C	Below	N	55.0	C	Below	N
LS S21	Leisure Svs	<b>Sports Promotion Fund - Cease or Self Fund</b> A saving option to cease the Sports Promotion Fund which supports county-wide and local sporting initiatives for young people. This does attract other funding so the impact is greater than that indicated by the saving.	B3	Below	7 Frontline Reduced	7.0	C	Below	N	7.0	C	Below	N
RP S10	Regen, P&CS	<b>Youth Initiatives – Cease</b> A saving option to remove support for youth initiatives including "Hear by Right" and the Youth Forum.	B3	Below	7 Frontline Reduced	9.3	C	Below	N	9.3	C	Below	N

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LS S20	Leisure Svs	<b>Nature Conservation – Cease</b> A saving based upon ceasing the wardening function and retaining the advisory function only. The net saving from cessation of the function is outweighed by the income received from external organisations.	B3	Below	8 Frontline Ceased	14.0	C	Below	N	14.0	A	Below	N
LG S02	Legal Svs	<b>Land Charges Computerisation</b> An efficiency gain saving for 2007/08 based upon the potential for restructuring of the service and staff saving following completion of computerisation. The saving identified will be revisited later in the year as part of the efficiency agenda.	A4	Below	1 Efficiency Gain	20.5	D	Above	N	20.5	A	Below	N
LG S04	Legal Svs	<b>Members Postage</b> The requirement to deliver to Members' designated addresses and the practicalities of providing a pigeon hole system that Members would visit on a regular and frequent basis make this option a bureaucratic distraction and potentially unworkable.	A4	Below	1 Efficiency Gain	3.5	D	Above	N	3.5	D	Above	N
TP S07	Tech & Proc	<b>Car Parking - Increased Charges</b> The current strategy on car parking is for inflation increases + introduction of charges on currently free car parks. This strategy appears to have reached its optimum.	B3	Below	6 Charges Increased	8.0	D	Above	N	8.0	D	Above	N
LS S07	Leisure Svs	<b>West Cliff Theatre - Cease Contribution</b> A saving option for 2007/08 based upon the withdrawal of financial support to the Theatre following expiry of the current agreement at the end of March 2007. This is a 560 seat theatre compared to an 820 seat provided by the Princes Theatre and tends to cater for smaller events. This issue will be subject to separate review and reporting by the Head of Leisure Services.	B3	Below	7 Frontline Reduced	65.0	D	Above	N	65.0	B	Below	Y
RP S11	Regen, P&CS	<b>Jaywick Starter Units - Cease Maintenance</b> It was felt that this would not be sustainable due to the need to repair vandalism damage from this small budget.	B3	Below	7 Frontline Reduced	3.5	D	Above	N	3.5	D	Above	N
LS S27	Leisure Svs	<b>TICs - Review of Provision (Close Walton)</b> A review of Clacton and Walton TICs - a more likely proposal to cease the Walton TIC which is run on a seasonal basis and retaining the main centre at Clacton and our contribution to Harwich TIC. Rejected as savings from Walton (if any) are minimal.	B3	Below	7 Frontline Reduced	5.4	E	Above	N	5.4	E	Above	N
TP S03	Tech & Proc	<b>Coast Protection Maintenance – Reduce</b> There is little point in cutting this budget due to the adverse impact on the RSG calculations.	B3	Below	7 Frontline Reduced		E	Above	N		E	Above	N

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LS S19	Leisure Svcs	<b>Seafront R&amp;M - Reduce</b> Considered not tenable	B2	Above	3 Support Reduced	8.0	N/A	N/A	N	8.0	N/A	N/A	N
RP S01a	Regen, P&CS	<b>Subscription to East of England Investment - Cease</b> Forms a critical partnership activity for the delivery of the Regeneration Strategy.	B2	Above	3 Support Reduced	3.5	N/A	N/A	N	3.5	N/A	N/A	N
RP S01b	Regen, P&CS	<b>Subscription to Essex Prosperity Forum - Cease</b> A reduced support saving option to cease membership subscription to the Essex Prosperity Forum. There is no requirement to belong to this group but it would impact adversely upon our corporate objectives.	C2	Above	3 Support Reduced	3.5	N/A	N/A	N	3.5	N/A	N/A	N
ES S12	Env Svcs	<b>Fortnightly Collection of Waste</b> Not feasible unless wheelie-bins introduced. Needs to be considered in future contract discussions and decisions.	A2	Above	5 Qual/Freq Reduced	75.0	N/A	N/A	N	300.0	N/A	N/A	N
ES S16	Env Svcs	<b>Street Sweeping - Reduce</b> Already optimised in terms of the needs of specific areas.	A2	Above	5 Qual/Freq Reduced		N/A	N/A	N		N/A	N/A	N
HR S03	HR & Cust Sv	<b>Trending Matters - Reduce to one per year</b> A quality/frequency reduction saving to reduce from two editions p/a down to one however, this would not enable the Council to fulfil its communication requirements effectively and efficiently.	B2	Above	5 Qual/Freq Reduced	7.0	N/A	N/A	N	7.0	N/A	N/A	N
TP S01	Tech & Proc	<b>Disabled Parking - Charging</b> Saving option to remove the free off-street car parking facilities to disabled badge holders. There is no statutory requirement to provide free car-parking only to provide a usable car-parking equivalent to that provided to able bodied car drivers however this is considered to have an adverse impact upon corporate objectives.	C2	Above	6 Charges Increased	30.0	N/A	N/A	N	30.0	N/A	N/A	N
ES S02	Env Svcs	<b>Pest Control Statutory Minimum</b> There would be a knock-on impact on additional work for EHO's re infested areas not dealt with by land owners	A2	Above	7 Frontline Reduced	0.0	N/A	N/A	N	8.0	N/A	N/A	N
ES S03	Env Svcs	<b>Home Improvement Agency - Cease</b> Generates funding of £80K from ECC. A vital service for vulnerable groups - difficult to justify cessation.	A2	Above	7 Frontline Reduced	7.0	N/A	N/A	N	7.0	N/A	N/A	N
ES S09	Env Svcs	<b>Non-Replacement of Litter Bins</b> Too high a level of critical impact on Corporate Strategy.	A2	Above	7 Frontline Reduced	10.0	N/A	N/A	N	10.0	N/A	N/A	N

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ES S10	Env Svs	<b>Dog Warden - Reduce to Statutory Minimum</b> Would make the service unsustainable. Too high a level of critical impact on Corporate Strategy.	A2	Above	7 Frontline Reduced	10.0	N/A	N/A	N	20.0	N/A	N/A	N
LS S09a	Leisure Svs	<b>Harwich Joint Use Sports Centre- Cease TDC Activity</b> Leisure facilities could not be covered by other centres so would be a critical impact.	A2	Above	7 Frontline Reduced	0.0	N/A	N/A	N	37.0	N/A	N/A	N
LS S09b	Leisure Svs	<b>Manningtree Joint Use Sports Centre - Cease TDC Activity</b> Leisure facilities could not be covered by other centres so would be a critical impact.	A2	Above	7 Frontline Reduced	0.0	N/A	N/A	N	39.0	N/A	N/A	N
LS S10	Leisure Svs	<b>Dovercourt Pool &amp; Outdoor Facilities - Close</b> Leisure facilities could not be covered by other centres so would be a critical impact.	A2	Above	7 Frontline Reduced	0.0	N/A	N/A	N	98.0	N/A	N/A	N
LS S11	Leisure Svs	<b>Frinton &amp; Walton Pool - Close</b> Leisure facilities could not be covered by other centres so would be a critical impact.	A2	Above	7 Frontline Reduced	15.0	N/A	N/A	N	38.0	N/A	N/A	N
LS S12	Leisure Svs	<b>Clacton Leisure Centre - Close</b> Leisure facilities could not be covered by other centres so would be a critical impact.	A2	Above	7 Frontline Reduced	113.0	N/A	N/A	N	138.0	N/A	N/A	N
LS S17	Leisure Svs	<b>Seafront Supervision - Reduce</b> Likely to make the Service untenable across the District – potential knock-on impact on seaside awards.	A2	Above	7 Frontline Reduced	110.0	N/A	N/A	N	116.0	N/A	N/A	N
LS S25	Leisure Svs	<b>Recreation Grounds - Closure of 2 Grounds</b> Facilities could not be covered by other sports grounds so would be a critical impact.	A2	Above	7 Frontline Reduced	75.0	N/A	N/A	N	88.0	N/A	N/A	N
RP S03	Regen, P&CS	<b>Colne Estuary Support -Cease</b> Statutory duty to manage AONB and it is more efficient to engage in partnership activity for this purpose.	A2	Above	7 Frontline Reduced	5.0	N/A	N/A	N	5.0	N/A	N/A	N
RP S04	Regen, P&CS	<b>Suffolk Coastal Heath Project - Cease Support</b> Statutory duty to manage AONB and is more efficient to engage in partnership activity for this purpose.	A2	Above	7 Frontline Reduced	8.5	N/A	N/A	N	8.5	N/A	N/A	N
ES S06	Env Svs	<b>Environmental Clean ups - Reduce</b> A small budget which if removed would severely curtail our ability to respond to high profile clean-up issues.	B2	Above	7 Frontline Reduced	5.0	N/A	N/A	N	5.0	N/A	N/A	N
RP S05	Regen, P&CS	<b>Crime &amp; Disorder Reduction Support - Cease</b> Level of critical impact on Corporate Strategy too high.	B2	Above	7 Frontline Reduced	8.9	N/A	N/A	N	8.9	N/A	N/A	N

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BR S04	Bens & Revs	<b>Cease War Widows Disregard</b> A Saving option to cease the discretionary disregard of war widows pensions in the calculation of Council Tax and Housing Benefits. Level of critical impact on Corporate ethos too high.	C2	Above	7 Frontline Reduced	35.0	N/A	N/A	N	35.0	N/A	N/A	N
HR S05	HR & Cust Sv	<b>Careertrack - Review</b> Currently the service is in profit when central recharges are excluded (these would probably not be saved anyway). Any saving would have to come from the ceasing of employment of modern apprentices directly ourselves, which would have the knock-on impact of making the scheme non-profitable. The issue is therefore the impact upon Services of removing the staff resource element of the modern apprentices. This is likely in some cases to be critical to the delivery of the corporate agenda for those Services.	C2	Above	7 Frontline Reduced	47.0	N/A	N/A	N	109.0	N/A	N/A	N
LG S01	Legal Svs	<b>Community Governance - Cease</b> Some of the issues supported by this budget include the Youth Forum and C&D initiatives. It is likely that the Youth Forum would fold without the support of this budget. Therefore the level of critical impact on Corporate Strategy is too high.	C2	Above	7 Frontline Reduced	5.0	N/A	N/A	N	5.0	N/A	N/A	N
LS S14	Leisure Svs	<b>Princes Youth Theatre - Cease or Self Fund</b> A saving option to cease the Council's support for the Princes Youth Theatre that provides a comprehensive insight into music, dance and drama. The level of impact on the Council's Corporate Agenda is too high.	C2	Above	7 Frontline Reduced	10.0	N/A	N/A	N	10.0	N/A	N/A	N
RP S12	Regen, P&CS	<b>Contribution to Rural Activity - Cease</b> Level of critical impact on Corporate Strategy is too high	C2	Above	7 Frontline Reduced	5.0	N/A	N/A	N	5.0	N/A	N/A	N
RP S13	Regen, P&CS	<b>Regeneration Projects – Cease</b> Level of critical impact on Corporate Strategy is too high.	C2	Above	7 Frontline Reduced	7.1	N/A	N/A	N	7.1	N/A	N/A	N
FS S01	Fin Svs	<b>Small Schemes - Budget Remodelling</b> An optional saving of £53,000 on the annual small schemes budget of £85,000 with effect from 2006/07. Level of impact on the Corporate Strategy is too high.	C2	Above	7 Frontline Reduced	53.0	N/A	N/A	N	53.0	N/A	N/A	N
LS S23	Leisure Svs	<b>Youth Sports Development – Cease</b> Level of critical impact on Corporate Strategy is too high	A2	Above	8 Frontline Ceased	3.0	N/A	N/A	N	34.0	N/A	N/A	N
RP S14	Regen, P&CS	<b>CCTV – Cease</b> Level of critical impact on Corporate Strategy is too high.	A2	Above	8 Frontline Ceased	99.3	N/A	N/A	N	99.3	N/A	N/A	N

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ES S07	Env Svs	<b>Cease FIDO</b> Level of critical impact on Corporate Strategy is too high. It would also force removal of dog faeces using less efficient and effective methods with no saving.	B2	Above	8 Frontline Ceased	20.0	N/A	N/A	N	20.0	N/A	N/A	N
LS S24	Leisure Svs	<b>Childrens' Play Areas (Non Council Housing) – Cease</b> Level of critical impact on Corporate Strategy is too high.	C2	Above	8 Frontline Ceased	0.0	N/A	N/A	N	35.0	N/A	N/A	N
RP S06	Regen, P&CS	<b>Grants to Voluntary Organisations – Cease</b> This is superseded by option RP S07 to reshape the grants system	C2	Above	8 Frontline Ceased	137.0	N/A	N/A	N	137.0	N/A	N/A	N
RP S09	Regen, P&CS	<b>Economic Development Marketing – Cease</b> Level of critical impact on Corporate Strategy is too high	C2	Above	8 Frontline Ceased	9.3	N/A	N/A	N	9.3	N/A	N/A	N
TP S04	Tech & Proc	<b>Land Drainage Maintenance – Reduce</b> A saving option to reduce the work on maintaining and improving watercourses, confining activity to our duty to maintain 'critical watercourses'.	D3	Below	7 Frontline Reduced	4.0	A	Below	N	4.0	A	Below	N
RP S08	Regen, P&CS	<b>Clacton Air Show – Cease</b> A saving based upon ceasing the Air Show which is of course a flagship event for the District. Staff time would be re-directed to other regeneration activities. The impact on the District is generally confined to increased business over the two days and provides significant regional and national publicity to the area.	B3	Below	8 Frontline Ceased	22.4	A	Below	N	22.4	A	Below	N
RP S02	Regen, P&CS	<b>Town Twinning - Cease Funded Activities</b> A saving based upon ceasing funding of the single remaining Town Twinning event each year. This relates to our attendance at events hosted by other twinning partners and not our responsibility to host an event in the future which would need to be submitted as a cost pressure at the time.	C3	Below	8 Frontline Ceased	1.5	A	Below	N	1.5	A	Below	N
LS S15	Leisure Svs	<b>Princes Theatre – Close</b> This is a saving option either to close or scale back the use of the Princes Theatre and will be the subject of a future scheduled report by the Head of Leisure Services.	A3	Below	7 Frontline Reduced	26.0	C	Below	N	55.0	C	Below	N
LS S21	Leisure Svs	<b>Sports Promotion Fund - Cease or Self Fund</b> A saving option to cease the Sports Promotion Fund which supports county-wide and local sporting initiatives for young people. This does attract other funding so the impact is greater than that indicated by the saving.	B3	Below	7 Frontline Reduced	7.0	C	Below	N	7.0	C	Below	N
RP S10	Regen, P&CS	<b>Youth Initiatives – Cease</b> A saving option to remove support for youth initiatives including "Hear by Right" and the Youth Forum.	B3	Below	7 Frontline Reduced	9.3	C	Below	N	9.3	C	Below	N

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(Listed by Risk Position, feasibility rating, impact hierarchy)**

NB: "N/A" indicates that a feasibility rating was not applicable as the option had already "failed" the corporate impact risk assessment.

Ref No	Service	Title and Reason for Rejecting	Risk Rating	Risk Position	Impact Hierarchy	06/07 £'000	Feasibility Rating	Feasibility Position	Proposed 06/07 Y/N	07/08 £'000	Feasibility Rating	Feasibility Position	Proposed 07/08 Y/N
LS S20	Leisure Svs	<b>Nature Conservation – Cease</b> A saving based upon ceasing the wardening function and retaining the advisory function only. The net saving from cessation of the function is outweighed by the income received from external organisations.	B3	Below	8 Frontline Ceased	14.0	C	Below	N	14.0	A	Below	N
LG S02	Legal Svs	<b>Land Charges Computerisation</b> An efficiency gain saving for <b>2007/08</b> based upon the potential for restructuring of the service and staff saving following completion of computerisation. The saving identified will be revisited later in the year as part of the efficiency agenda.	A4	Below	1 Efficiency Gain	20.5	D	Above	N	20.5	A	Below	N
LG S04	Legal Svs	<b>Members Postage</b> The requirement to deliver to Members' designated addresses and the practicalities of providing a pigeon hole system that Members would visit on a regular and frequent basis make this option a bureaucratic distraction and potentially unworkable.	A4	Below	1 Efficiency Gain	3.5	D	Above	N	3.5	D	Above	N
TP S07	Tech & Proc	<b>Car Parking - Increased Charges</b> The current strategy on car parking is for inflation increases + introduction of charges on currently free car parks. This strategy appears to have reached its optimum.	B3	Below	6 Charges Increased	8.0	D	Above	N	8.0	D	Above	N
LS S07	Leisure Svs	<b>West Cliff Theatre - Cease Contribution</b> A saving option for <b>2007/08</b> based upon the withdrawal of financial support to the Theatre following expiry of the current agreement at the end of March 2007. This is a 560 seat theatre compared to an 820 seat provided by the Princes Theatre and tends to cater for smaller events. This issue will be subject to separate review and reporting by the Head of Leisure Services.	B3	Below	7 Frontline Reduced	65.0	D	Above	N	65.0	B	Below	Y
RP S11	Regen, P&CS	<b>Jaywick Starter Units - Cease Maintenance</b> It was felt that this would not be sustainable due to the need to repair vandalism damage from this small budget.	B3	Below	7 Frontline Reduced	3.5	D	Above	N	3.5	D	Above	N
LS S27	Leisure Svs	<b>TICs - Review of Provision (Close Walton)</b> A review of Clacton and Walton TICs - a more likely proposal to cease the Walton TIC which is run on a seasonal basis and retaining the main centre at Clacton and our contribution to Harwich TIC. Rejected as savings from Walton (if any) are minimal.	B3	Below	7 Frontline Reduced	5.4	E	Above	N	5.4	E	Above	N
TP S03	Tech & Proc	<b>Coast Protection Maintenance – Reduce</b> There is little point in cutting this budget due to the adverse impact on the RSG calculations.	B3	Below	7 Frontline Reduced		E	Above	N		E	Above	N

## Revised Financial Forecast 2006/07

	£000	£000
<b>Base Budget 2005/06</b>		<b>16,668</b>
One-Off Items 2005/06 Removed		-319
Other Budget Adjustments		-388
Priority 1 Growth Items		1,436
Inflation and Increments		882
<b>Initial Financial Forecast 2006/07</b>		<b>18,279</b>
<b>Re-visit Priority 1 Growth Expenditure Items</b>		
<i>Revenue Cost Pressures removed</i>		
Job evaluation maintenance	-200	
Street sweeping - Best Value improvements	-105	
Sports Centres and Swimming Pools - works recommended in condition survey. (This has been replaced by a proposed budget of £80k for Sports Facilities R & M below)	-100	
Asset management - land disposals	-55	
Review of District Local Plan - new regime	-50	
Additional cost of insurance premia	-18	
Liberata support to Members	-13	
Repair and maintenance of office buildings	-10	
Members ICT communications	-7	
Open space maintenance (end of commuted maintenance)	-5	
<i>Other Adjustments (movement compared to amount in initial financial strategy)</i>		
Concessionary fares - cost pressure now fully funded through Local Government Finance Settlement	-225	
Licensing Act 2003 - income shortfall	-30	
Increased resources for Internal Audit	-25	
Internet link enhancement	-22	
Land contamination consultants - reduced expenditure	-20	
PACE - loss of rental income and compensation – delayed until 07/08	-20	
Financing costs of the capital programme approved Feb 2005	-11	
<i>Revenue Funding of Capital Items</i>		
Approved existing ICT capital programme	-50	
Members ICT capital projects	-46	
Clacton Town Centre improvements (funded from elsewhere)	-37	
Public conveniences - part cost of priority 2 reclassified as a priority 1	50	
Sports Facilities repair & maintenance - funded from increased fees and charges.	80	-919
<b>Savings / Increased Income</b>		
<i>Gershon Efficiencies</i>		
Reshaping Benefits and Revenues through ICT	-30	
Food and health and safety Inspections - reduction to contract inspections	-6	
Telephones review - efficiencies from new system	-6	
Seafront first aid services - reduction in seasonal posts / costs	-6	
Clay Hall cleaning - reduced following staff relocation	-3	
<i>Savings</i>		
Reduce Grants to Voluntary Organisations	-37	
Brightlingsea pool to be self funding	-33	
Self fund Action Zone	-25	
Deliver black refuse sacks once a year	-24	
Close Brightlingsea cash office	-18	
Fund Tending in Bloom from small schemes budget	-10	
Cease funding of Jazz Festival	-7	
Make annual tourist guide cost neutral	-4	
Cease winter beach clean - contract costs reduced	-4	
Cease LA21 project support budget	-3	
<i>Increased Income</i>		
Income from increase in sports charges	-80	
Income from increase in beach hut charges	-60	
Income from increase in crematorium charges	-32	
Income from new beach hut sites	-8	
Income from increase in cemetery charges	-7	-403
<b>Manpower Initiatives</b>		<b>-250</b>

Revised Financial Forecast 2006/07

Appendix F

	£000	£000
<b>Changes Arising from the Estimate Process</b>		
<i>Gershon Efficiencies</i>		
Savings from GCAT - saving as no inflation requirement as contract negotiated at fixed rate over 5 years	-4	
BT Access Credit Card Scheme	-2	
Legal Services re-structure and reduction in posts	-2	
<i>Increase in Cost</i>		
Loss of income from Barnes House as it is no longer tenanted	5	
Contribution to Earmarked Reserves	5	
MORI citizens panel	10	
Loss of Income on scaffolding and skips licences following Highways Agency termination	10	
Enhancement of Weeley data communications link	12	
Reduction in building control income	15	
Cost of accommodation provision for the homeless	33	
Salary estimate over and above the model used in the Initial Financial Strategy	43	
Regeneration consultancy - replacement local plan	50	
Rent loss on Assets proposed for disposal	58	
Increased inflationary requirement on pensions deficiency	63	
Contribution to Haven Gateway Partnership reserve	75	
Electricity / Gas and Oil	90	
Jaywick Masterplan (project officer) (Funded by contributions from other partners and earmarked reserves)	100	
Revenue costs of borrowing for capital priority schemes	200	
Jaywick Masterplan (projects) - funded from Safer and Stronger Communities grant	388	
Contribution to Contact Management / Development Fund reserve (Funded by PDG)	400	
Revenue contribution towards member capital priority schemes	1,000	
Concessionary fares - estimated costs aligned to additional funding provided by the Government in the settlement.	1,159	
<i>Reduction in Cost</i>		
Safer and Stronger Communities grant (to fund Jaywick Masterplan projects)	-413	
Planning Delivery Grant (To fund Contact Management/Development Fund reserve)	-400	
Additional income anticipated (coast protection, LPSA, Highways agency)	-309	
Additional benefits administration grant	-81	
Additional income from agreement with Essex County Council on second homes due to increased collection rate	-50	
Contributions from other partners (to fund Jaywick Master Plan - Project Officer)	-50	
Blue collar job evaluation - now incorporated within individual service salary estimates	-21	
Inflation Adjustments	-20	
Reduced planning advertising expenditure	-15	
Additional income from court costs in relation to Benefits and Revenues	-6	
Transfer revenue funding of capital Priority 1 to borrowing	-5	
Retender of plant contract	-5	
Advertising underspend for licensing under new regime	-5	
Commuted maintenance PEG	-5	
Harwich Bowls Club - interest income from extension to loan advanced to them	-4	
Increased income for financial services to the Maskells and Gilders Charity	-1	
	<u>-1</u>	2,318
<b>Use of Earmarked Reserves</b>		
Increased contribution from job evaluation reserve	-31	
Jaywick Project Officer funding from reserves (to fund Jaywick Master Plan - Project Officer)	-25	-56
	<u>-25</u>	
<b>Service improvement budget</b>		
		12
<b>Revised 2006/07 Forecast Budget</b>		
		<u><u>18,981</u></u>

## Initial Financial Forecast 2007/08 and Beyond (As at 20 July 2005)

	2007/08	2008/09	2009/10	2010/11
	£000	£000	£000	£000
Initial base budget from prior year	18,279	19,464	20,634	22,081
Inflation and increments	1,015	1,000	1,000	1,000
Ongoing effect of Priority 1 Growth Expenditure Items in 2006/07	170	170	447	38
Initial base budget	<u>19,464</u>	<u>20,634</u>	<u>22,081</u>	<u>23,119</u>
Amount to be raised from Council Tax (at 4%)	-6,759	-7,029	-7,311	-7,603
Forecast Central Government Support	-10,687	-10,794	-10,902	-11,011
Forecast Surplus on Collection Fund	-80	-80	-80	-80
	<u>-17,526</u>	<u>-17,903</u>	<u>-18,292</u>	<u>-18,694</u>
Initial Funding Gap	1,938	2,731	3,789	4,425